





## ONLINE COMMUNITY OF PRACTICE 5th GENERAL ASSEMBLY MEETING OF APRIFAAS

25 October, 2022







### **REFLECTION:**

## WHAT MESSAGES ARE THESE(S) PICTURES GIVING YOU?





### THE ARAB SPRING 2011

- Silent Stands
- The Facebook
  - Revolution
- Khaled Saeed & Wael Gonim
- Revolution 2.0

#### **SEPTEMBER 11, 2001**

The NSA, FBI, CIA and others, collectively had all the information.

## **REFLECTION...**

## Unwilling

## Knowledge Supplier

## Knowledge Hoarding

## "Stranger" problem

Needle in a Haystack

Not

Invented

Here

## Unable

### Knowledge User

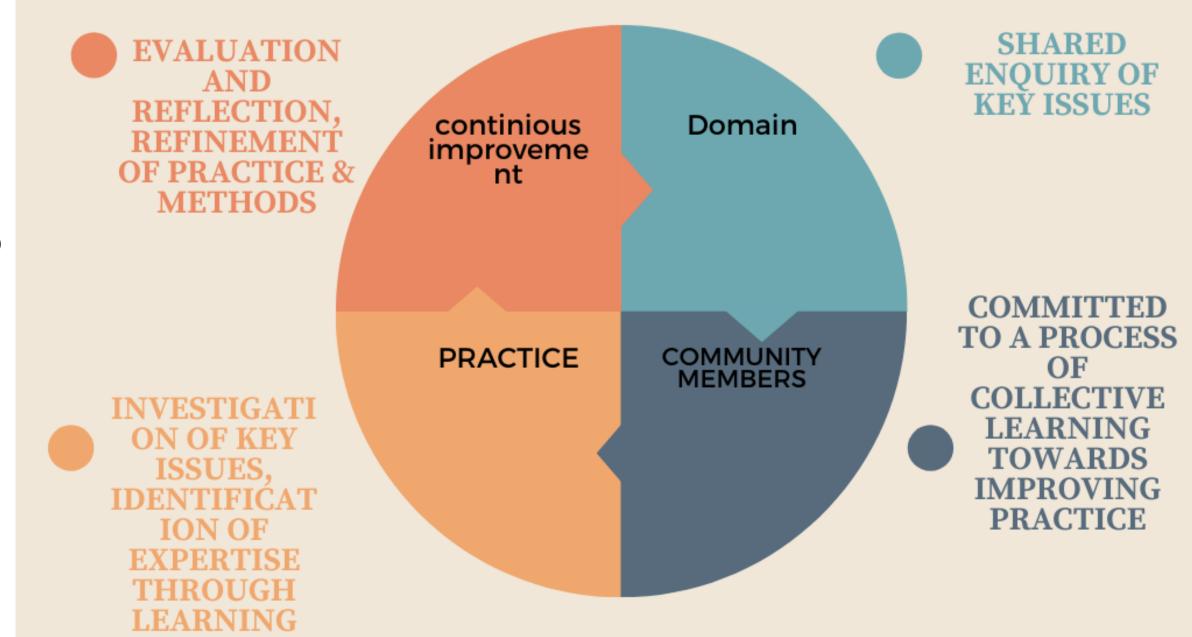


## WHAT ROLE CAN COMMUNITY OF PRACTICE **THEORIES** & **ECOSYSTEMS PLAY** IN CREATING LINKAGES?

## **Community of Practice**

" GROUP OF PEOPLE THAT SHARE A CONCERN OR A PASSION FOR SOMETHING THEY DO AND LEARN HOW TO DO IT BETTER AS THEY INTERACT REGULARLY"

Wenger, 1998





Ecosystems are connected online communities that share purpose and understand the value of collaboration.

These ecosystems may be professional, advocacy-based, actionbased, etc.

## DOES THE TECHNOLOGY MATTER? H YES & NO

#### **VANITY METRICS**

Many communities are built on the large social media platforms and many of these work.

A word of caution -

Do not get mislead by likes and followers as they very rarely equate to engagement. They are what we refer to as 'vanity metrics'.

Select a platform that has the collaboration and engagement tools such as comments, blogs, public and private groups and role-based access; security and privacy.

These are essential to building a community



#### **TOOLS AND FUNCTIONALITY**

# What is the Value of the online platform?

#### **PRIMARY VALUE DRIVERS**

- Knowledge Transfer
- Knowledge sharing
- Engagement
- Collaboration
- Agility
- Alignment
- Onboarding
- Event Management

#### **SECONDARY VALUE DRIVERS**

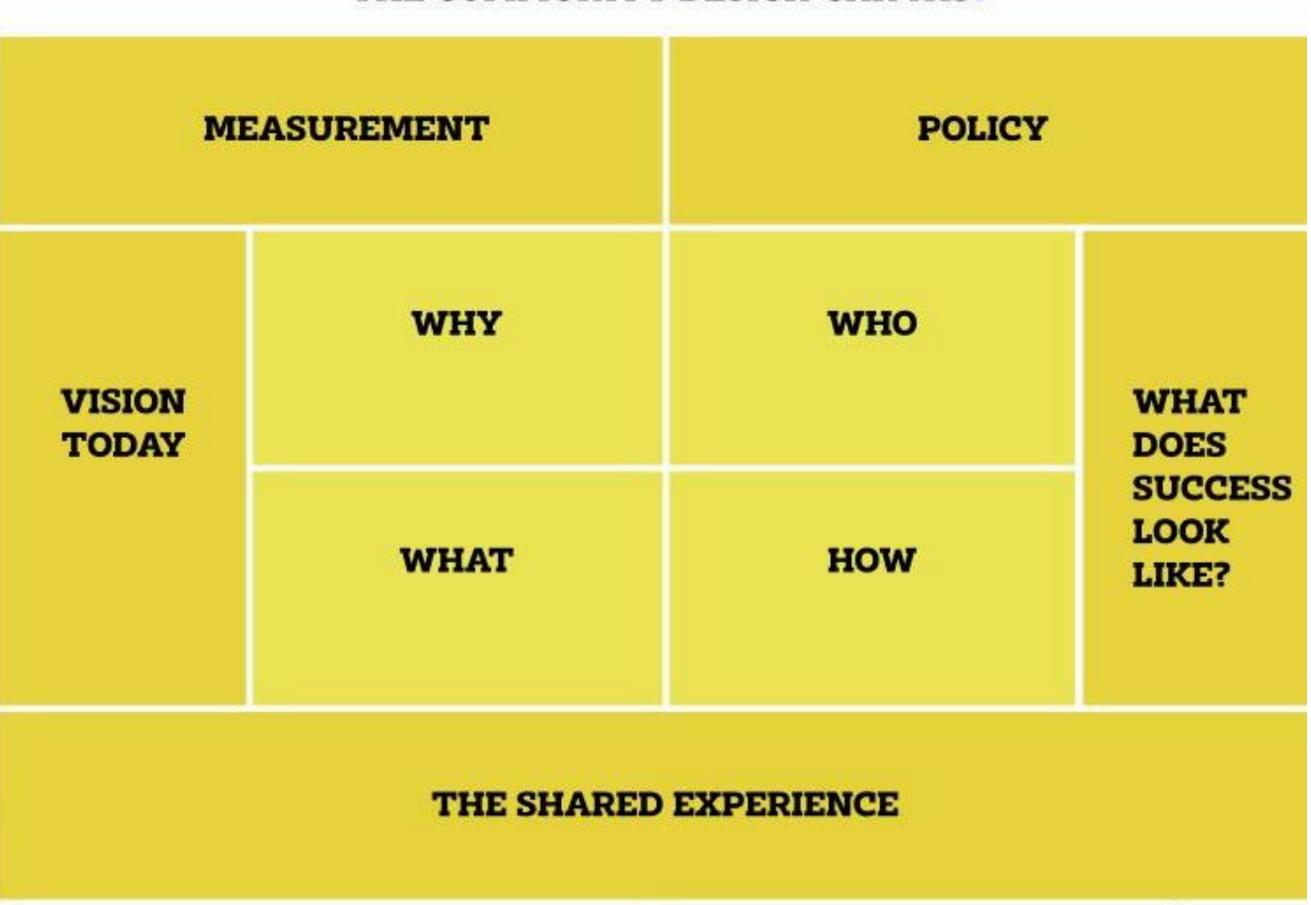
- Stakeholder linkages
- Membership Relationship Management

• Real-time visual reporting to teams, funders, etc.

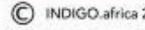
#### **STRATEGY**

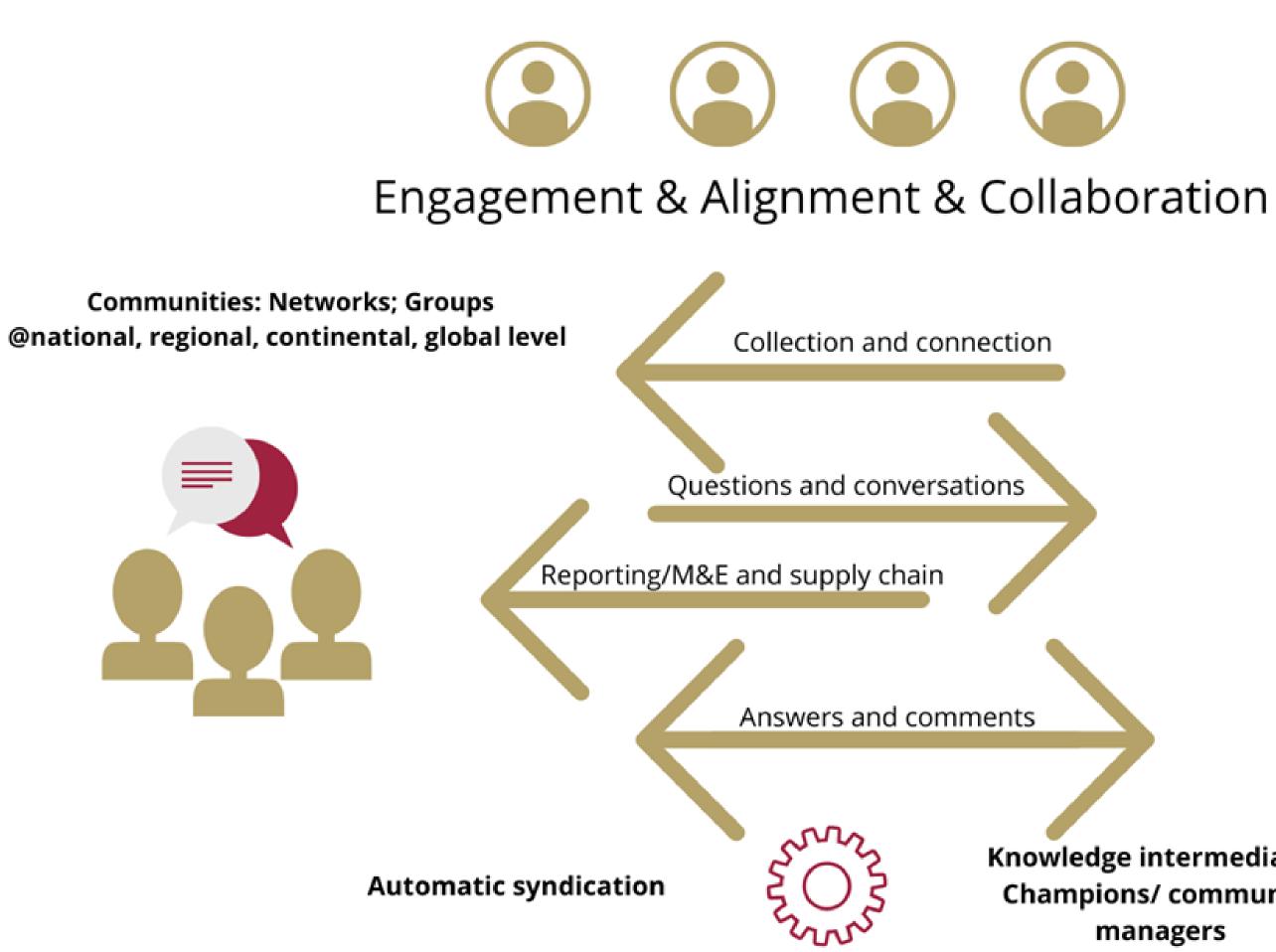
**Building a community** is a science. There is a critical foundation that needs to be designed to ensure sustainability.

This is just the first of the steps in a process that requires focus and rigor. But then anything worthwhile deserves effort and return on community (ROC) is measurable.



#### THE COMMUNITY DESIGN CANVAS.





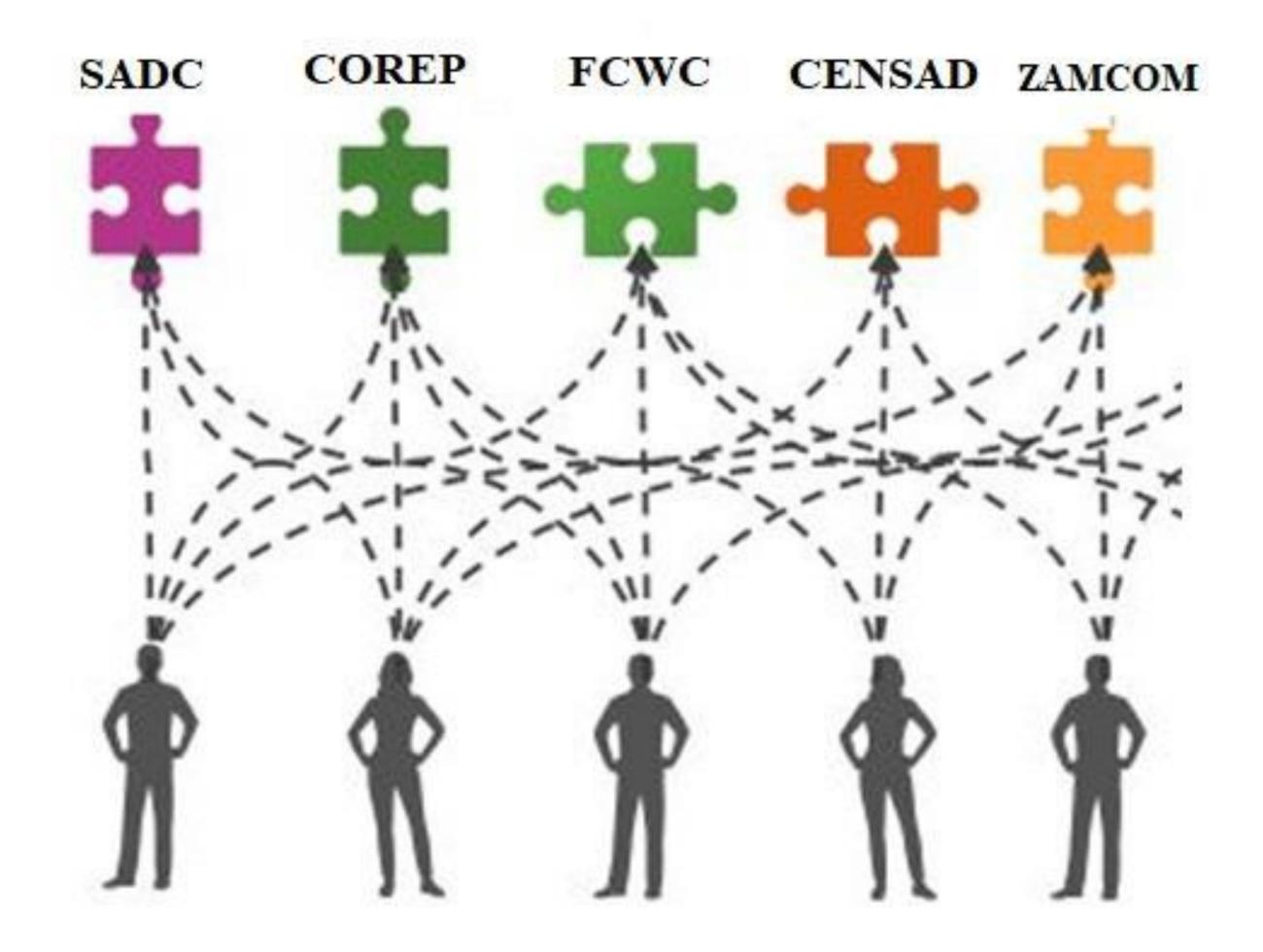


#### Social Media

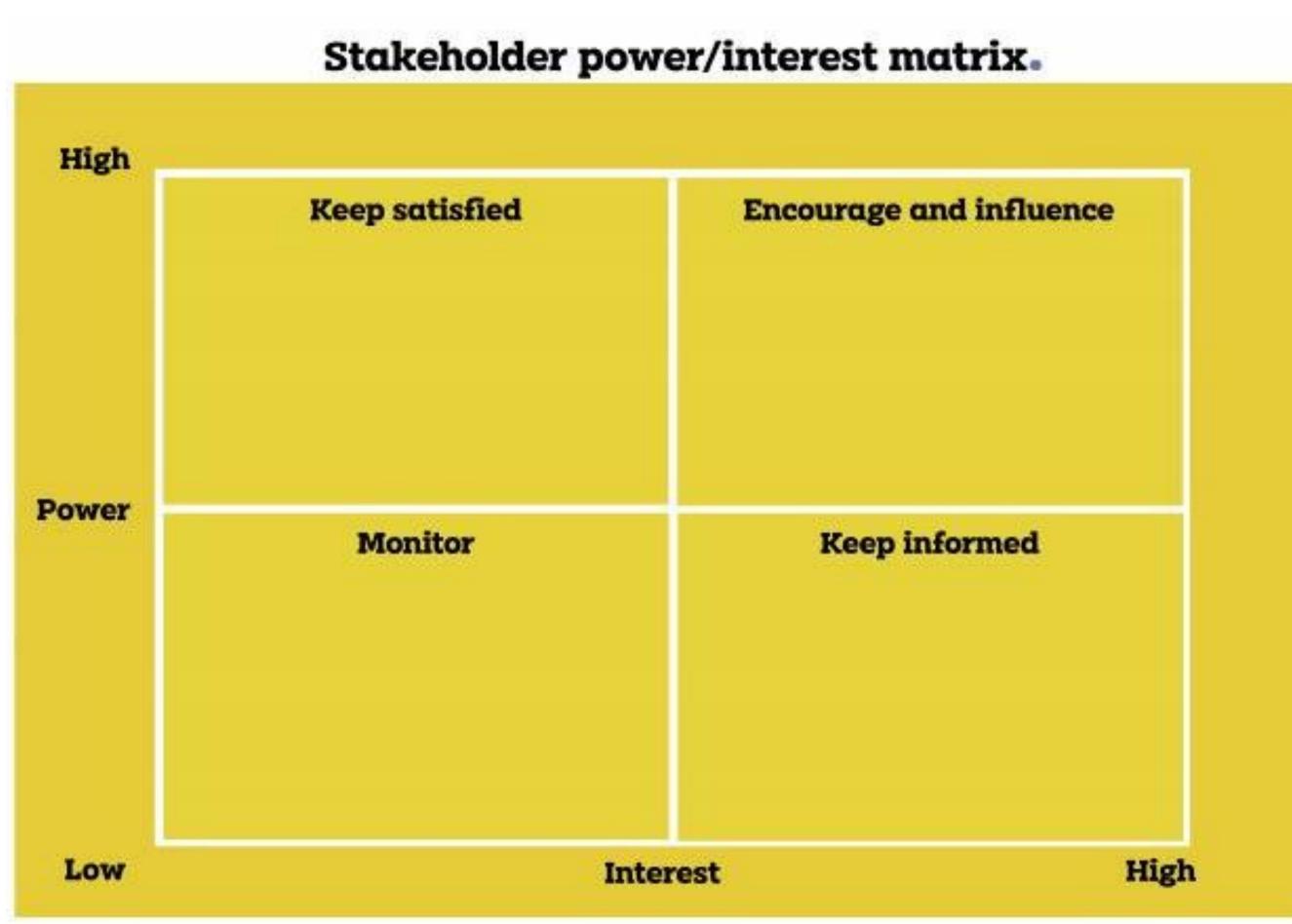


Knowledge intermediaries **Champions/ community** managers

Users to interact on common vision but also manage their own content



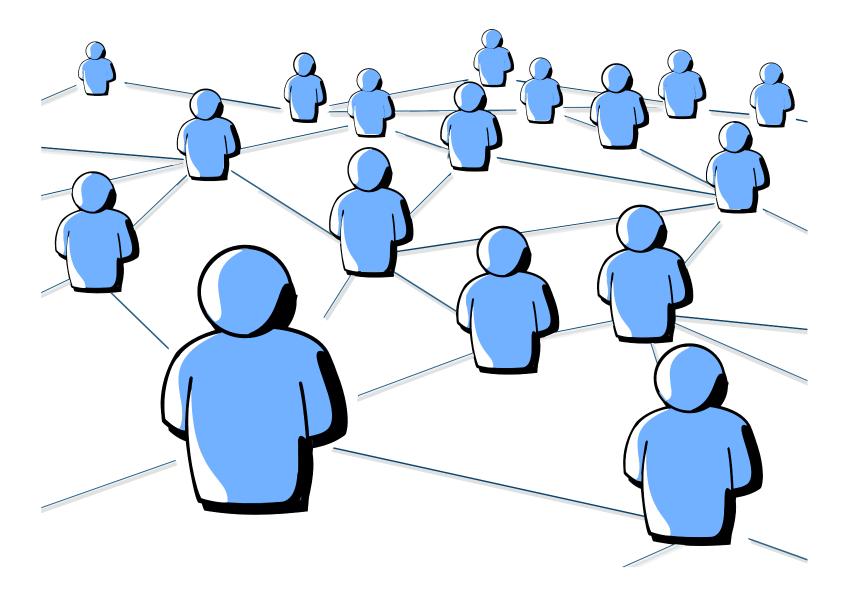
A key sustainability mechanism that provides several benefits such as identifying key community partners, their contributions, requirements and planning their information needs.



### Defining community identities and roles

| Role name          | Role requirement   | Engagement requirement   | Value to the community |  |
|--------------------|--|--|------------------------|--|
| Custodian          | To head up strategy and ensure commitment<br>to the vision. At times to motivate and secure<br>budget/funding. | Internal engagement with the community design,<br>curation and management team.<br>External community engagement that sets the<br>custodian (leader) apart of the engagement seen<br>by the three roles below. The message is different<br>but while it comes from a more hierarchical space,<br>depending on the community, the engagement<br>should be at a grass roots level. | Sustainability         |  |
| Community designer | To head up strategy of the community.<br>Support the mapping of internal and external<br>stakeholders.         | Facilitate strategy and stakeholder map  | Identity               |  |
| Community curator  | The planning of content against defined initial identities.  | Content research, gathering and curation.  | ion. Content           |  |
| community manager  | The planning and tactical implementation to increase engagement.   | Using engagement tactics and digital tools on an ongoing basis.  | Engagement             |  |
| community monitor  | To observe, define engagement metrics,   | Observation, analytics and interpretation.   | Measurement            |  |

# Creating a RoadMap



Every community
Community stake
roles (Curation; Ma
Determine what t
Views; Comments)
Design the roadm
adopters but drive

adopters but drive the early majoritySite access levels

- Every community engages at a different pace
  Community stakeholders and
- roles (Curation; Manager; Monitor etc.)
- •Determine what to measure (Reads; Visits; Views; Comments)
- Design the roadmap to embrace the early

## How long will it take to get there?

|                          | Stage 1<br>Hierarchy                  | Stage 2<br>Emergent community     | Stage 3<br>Community                  | Stage 4<br>Networked                    |
|--------------------------|---------------------------------------|-----------------------------------|---------------------------------------|---|
| Strategy                 | Familiarize & listen                  | Participate                       | Build                                 | Integrate                               |
| eadership                | Command and control                   | Consensus                         | Deliberate                            | Distributive                            |
| Culture                  | Reactive                              | Contributive                      | Emergent                              | Activist                                |
| Community<br>management  | None                                  | Informal                          | Defined roles and processes           | Integrated roles and<br>processes       |
| Content & programming    | Formal & structured                   | Some user<br>generated content    | Community created content             | Integrated formal<br>and user generated |
| Policies &<br>governance | No guidelines                         | Restrictive social media policies | Flexible social media content         | Inclusive                               |
| Tools                    | Consumer tools used<br>by individuals | Consumer & self-<br>service tools | Mix of consumer &<br>enterprise tools | Social functionality is<br>integrated   |
| Metrics &<br>measurement | Anecdotal                             | Basic activities                  | Activities & content                  | Behaviours & outcomes                   |

#### ECOSYSTEM OF CHANGE LEVEL (MICRO, MESO, MACRO) & SCALE (LOCAL, REGIONAL, NATIONAL AND INTERNATIONAL

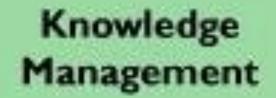
Change Management

Knowledge to Practice

Practice to Data

Communities of Practice/Interest Clarify problems with systems thinking Critical reflection Shared decision making Actions for change - Research & Policy

Data Management



Data to Knowledge





## Are We Up to the Task?

- " Date and Information is a Precious thing and will last
  - longer than the systems themselves"
    - Tim Berners Lee

## s thing and will last emselves"

## How do we get started? Let us start all over

#### Inquiry

Develop the **Community Strategy** Stakeholder Analysis Community Role Player/volunteers

Design of online Community Navigation /Structure and features Piloting

#### Launch/ Member onboarding

based on stakeholder matrix

#### Grow and Sustain

Partnerships are easier if you are already doing something and focused.

What should be each role; what should be AU-IBAR'S role be?

### WHAT MAY PARTICIPATION LOOK LIKE FOR APRIFAAS? https://networks.au-ibar.org/show/africa-platform-for-regional-institutions-in-fisheries-aquacultureand-aquatic-systems-aprifaas-nairobi



#### Strengthening Connections

linkages to other experts multistakeholders, tools, information and data sources



Learning and Skills Development

> e.g. Learning on current topics



Current Awareness and Thematic Information Areas

> e.g. Events; discussions; alerts; uniform mailing lists; privacy issues & Closed

## Technology does not build knowledge communities <u>https://networks.au-ibar.org/</u>

AU-IBAR ECOSYSTEM Networks Countries Organisations People Events



AFRICAN UNION INTERAFRICAN BUREAU FOR ANIMAL RESOURCES

## **AU-IBAR Ecosystem**











شكرا Thank You Merci Obligado

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