





## ONLINE COMMUNITY OF PRACTICE 5th GENERAL ASSEMBLY MEETING OF APRIFAAS

25 October, 2022







### **REFLECTION:**

## WHAT MESSAGES ARE THESE(S) PICTURES GIVING YOU?





### THE ARAB SPRING 2011

- Silent Stands
- The Facebook
  - Revolution
- Khaled Saeed & Wael Gonim
- Revolution 2.0

#### **SEPTEMBER 11, 2001**

The NSA, FBI, CIA and others, collectively had all the information.

## **REFLECTION...**

## Unwilling

## Knowledge Supplier

## Knowledge Hoarding

## "Stranger" problem

Needle in a Haystack

Not

Invented

Here

## Unable

### Knowledge User

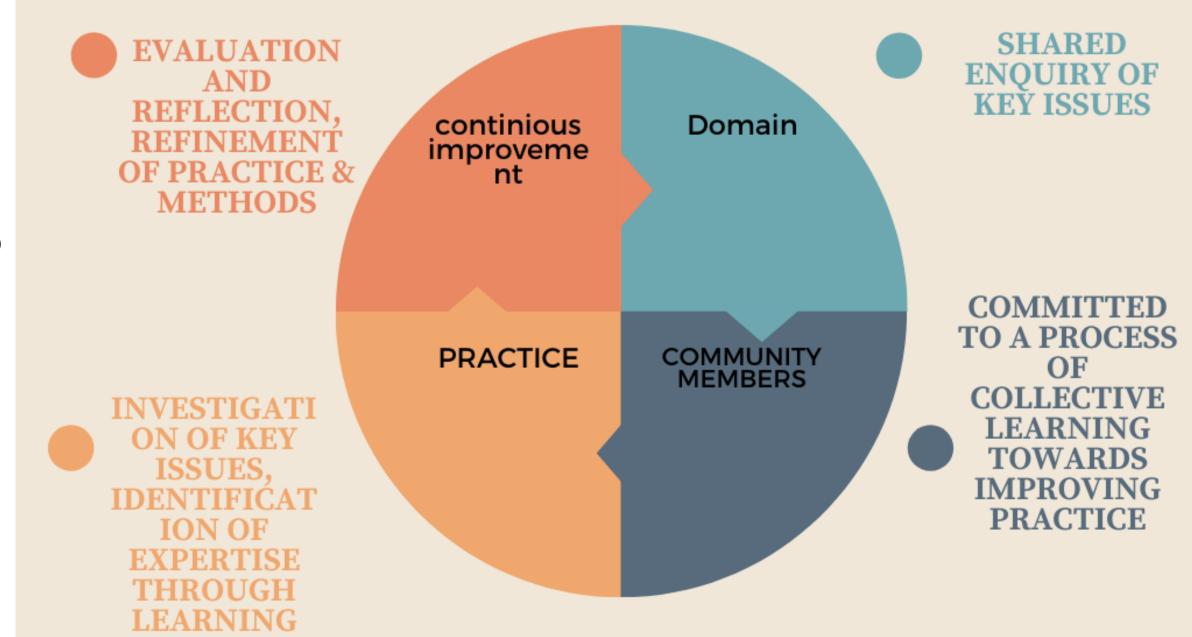


## WHAT ROLE CAN COMMUNITY OF PRACTICE **THEORIES** & **ECOSYSTEMS PLAY** IN CREATING LINKAGES?

## **Community of Practice**

" GROUP OF PEOPLE THAT SHARE A CONCERN OR A PASSION FOR SOMETHING THEY DO AND LEARN HOW TO DO IT BETTER AS THEY INTERACT REGULARLY"

Wenger, 1998





Ecosystems are connected online communities that share purpose and understand the value of collaboration.

These ecosystems may be professional, advocacy-based, actionbased, etc.

## DOES THE TECHNOLOGY MATTER? H YES & NO

#### **VANITY METRICS**

Many communities are built on the large social media platforms and many of these work.

A word of caution -

Do not get mislead by likes and followers as they very rarely equate to engagement. They are what we refer to as 'vanity metrics'.

Select a platform that has the collaboration and engagement tools such as comments, blogs, public and private groups and role-based access; security and privacy.

These are essential to building a community



#### **TOOLS AND FUNCTIONALITY**

# What is the Value of the online platform?

#### **PRIMARY VALUE DRIVERS**

- Knowledge Transfer
- Knowledge sharing
- Engagement
- Collaboration
- Agility
- Alignment
- Onboarding
- Event Management

#### **SECONDARY VALUE DRIVERS**

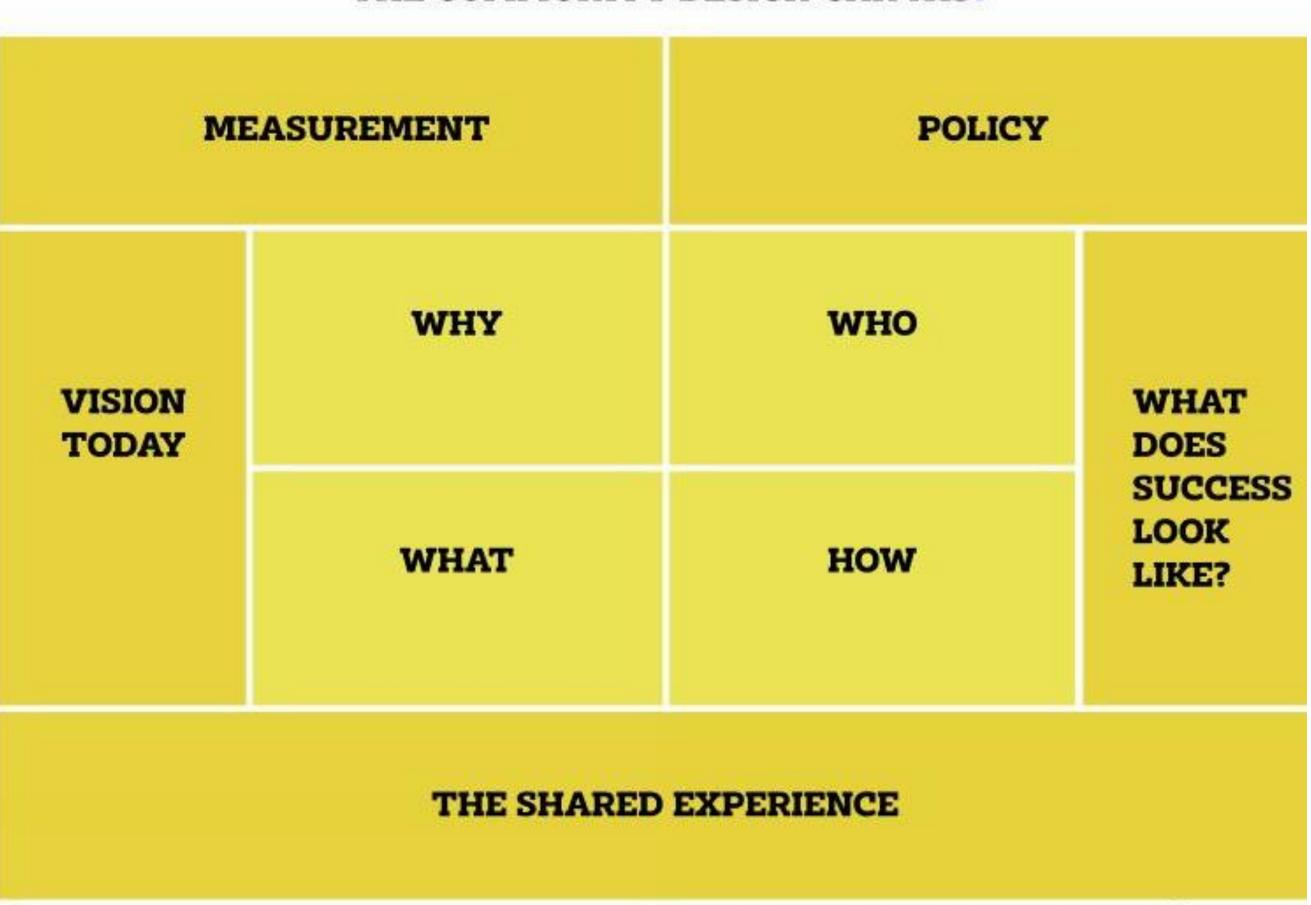
- Stakeholder linkages
- Membership Relationship Management

• Real-time visual reporting to teams, funders, etc.

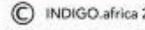
#### **STRATEGY**

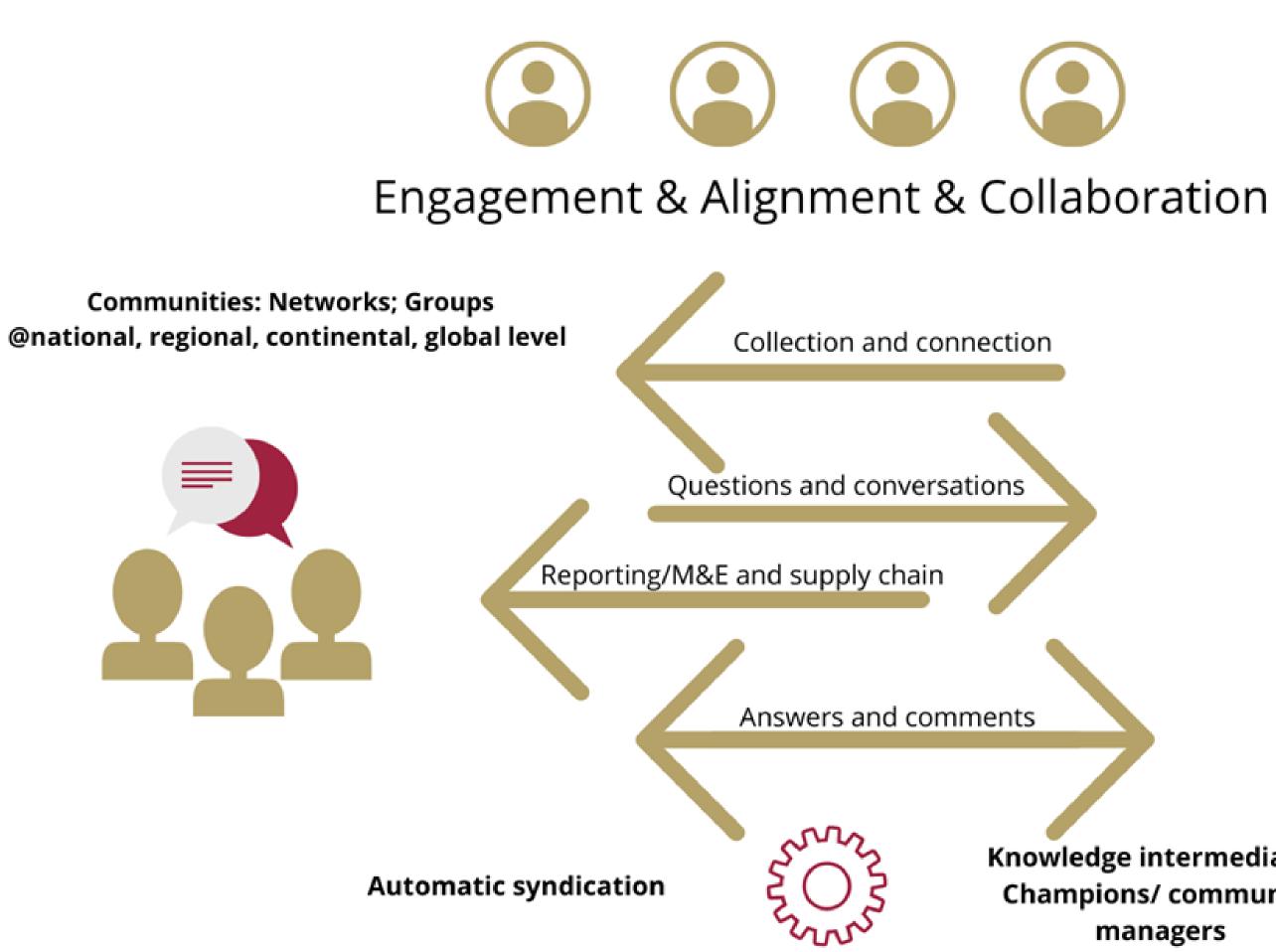
**Building a community** is a science. There is a critical foundation that needs to be designed to ensure sustainability.

This is just the first of the steps in a process that requires focus and rigor. But then anything worthwhile deserves effort and return on community (ROC) is measurable.



#### THE COMMUNITY DESIGN CANVAS.





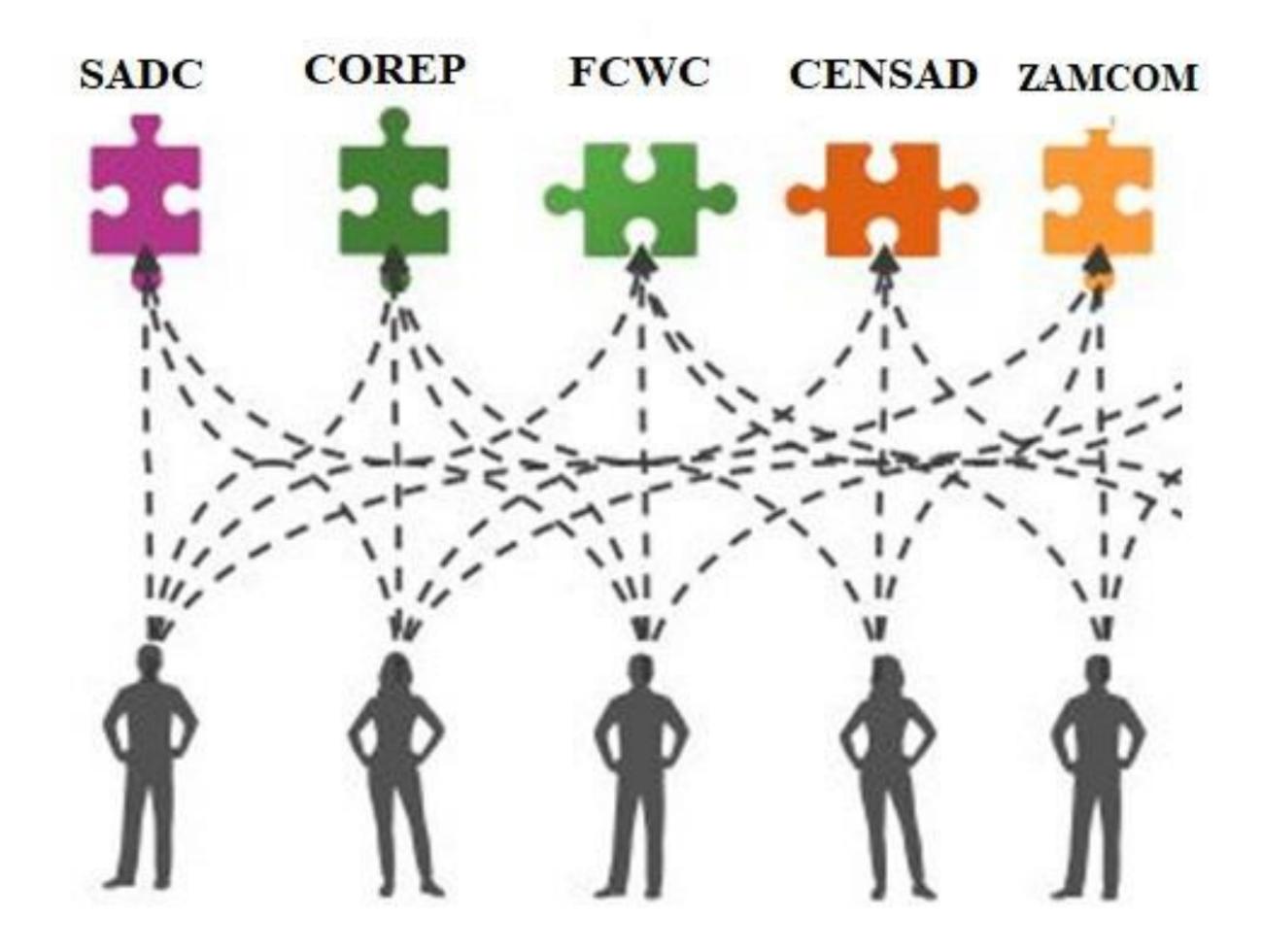


#### Social Media

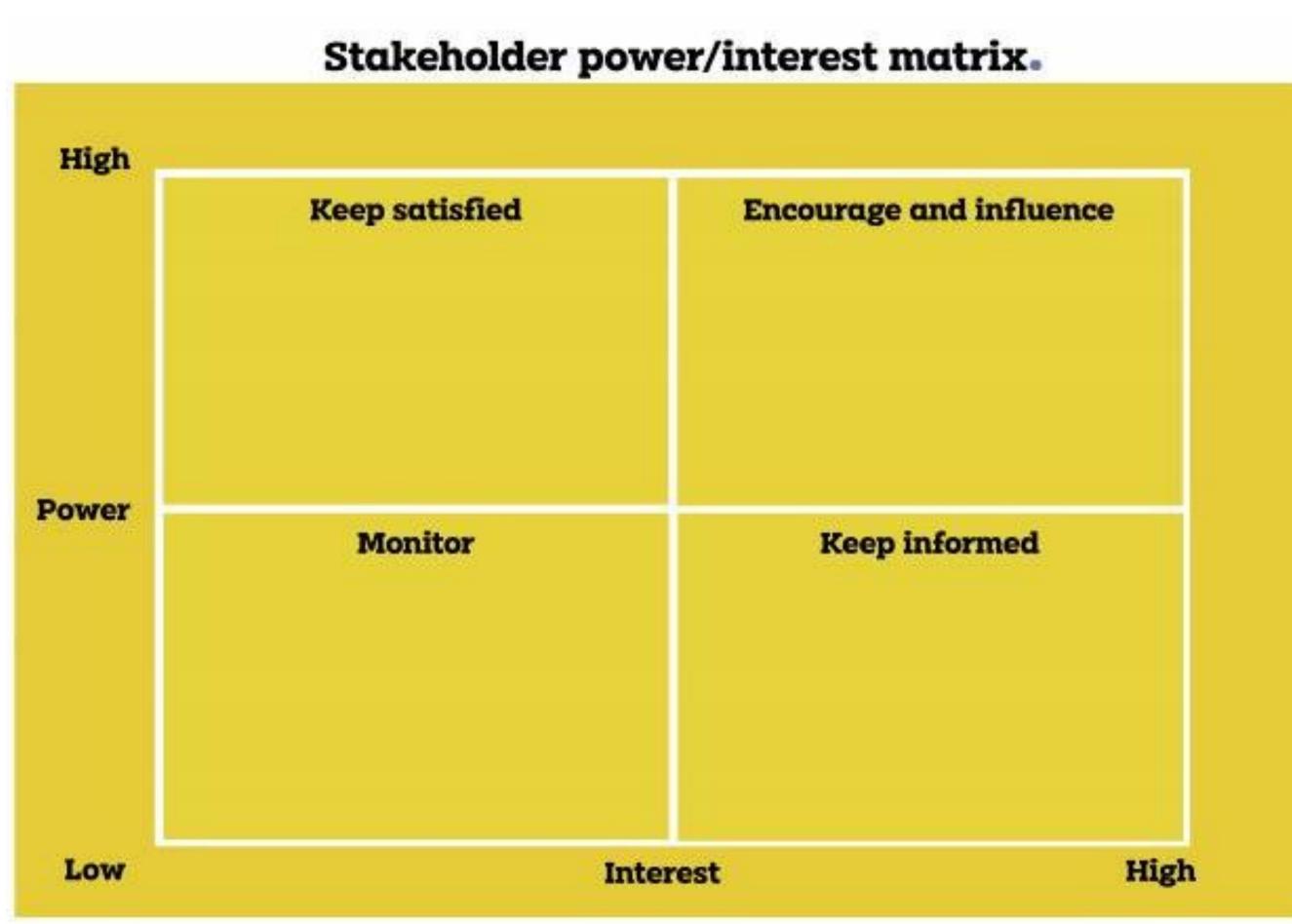


Knowledge intermediaries **Champions/ community** managers

Users to interact on common vision but also manage their own content



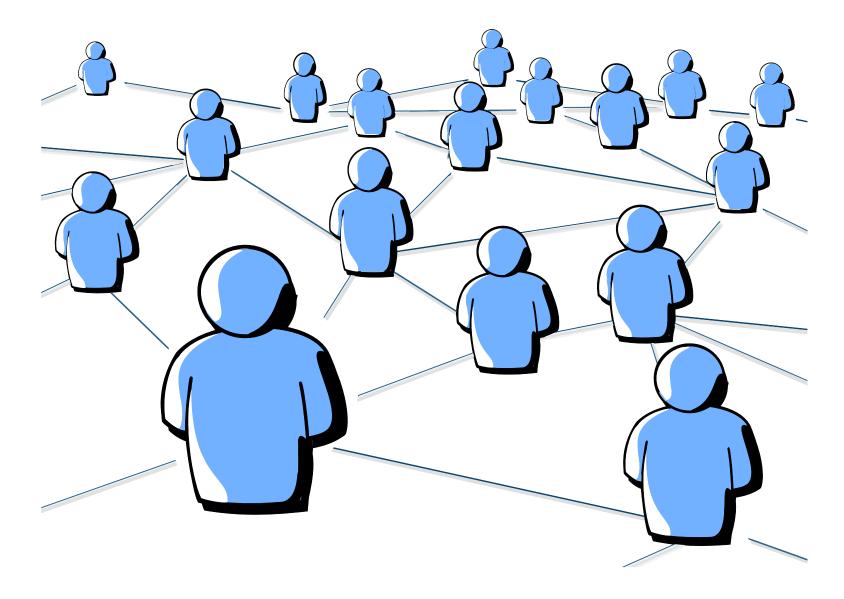
A key sustainability mechanism that provides several benefits such as identifying key community partners, their contributions, requirements and planning their information needs.



### Defining community identities and roles

Role name	Role requirement	Engagement requirement	Value to the community	
Custodian	To head up strategy and ensure commitment to the vision. At times to motivate and secure budget/funding.	Internal engagement with the community design, curation and management team. External community engagement that sets the custodian (leader) apart of the engagement seen by the three roles below. The message is different but while it comes from a more hierarchical space, depending on the community, the engagement should be at a grass roots level.	Sustainability	
Community designer	To head up strategy of the community. Support the mapping of internal and external stakeholders.	Facilitate strategy and stakeholder map	Identity	
Community curator	The planning of content against defined initial identities.	Content research, gathering and curation.	ion. Content	
community manager	The planning and tactical implementation to increase engagement.	Using engagement tactics and digital tools on an ongoing basis.	Engagement	
community monitor	To observe, define engagement metrics,	Observation, analytics and interpretation.	Measurement	

# Creating a RoadMap



Every community
Community stake
roles (Curation; Ma
Determine what t
Views; Comments)
Design the roadm
adopters but drive

adopters but drive the early majoritySite access levels

- Every community engages at a different pace
  Community stakeholders and
- roles (Curation; Manager; Monitor etc.)
- •Determine what to measure (Reads; Visits; Views; Comments)
- Design the roadmap to embrace the early

## How long will it take to get there?

	Stage 1 Hierarchy	Stage 2 Emergent community	Stage 3 Community	Stage 4 Networked
Strategy	Familiarize & listen	Participate	Build	Integrate
eadership	Command and control	Consensus	Deliberate	Distributive
Culture	Reactive	Contributive	Emergent	Activist
Community management	None	Informal	Defined roles and processes	Integrated roles and processes
Content & programming	Formal & structured	Some user generated content	Community created content	Integrated formal and user generated
Policies & governance	No guidelines	Restrictive social media policies	Flexible social media content	Inclusive
Tools	Consumer tools used by individuals	Consumer & self- service tools	Mix of consumer & enterprise tools	Social functionality is integrated
Metrics & measurement	Anecdotal	Basic activities	Activities & content	Behaviours & outcomes

#### ECOSYSTEM OF CHANGE LEVEL (MICRO, MESO, MACRO) & SCALE (LOCAL, REGIONAL, NATIONAL AND INTERNATIONAL

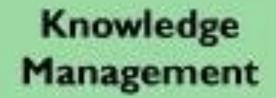
Change Management

Knowledge to Practice

Practice to Data

Communities of Practice/Interest Clarify problems with systems thinking Critical reflection Shared decision making Actions for change - Research & Policy

Data Management



Data to Knowledge





## Are We Up to the Task?

- " Date and Information is a Precious thing and will last
  - longer than the systems themselves"
    - Tim Berners Lee

## s thing and will last emselves"

## How do we get started? Let us start all over

#### Inquiry

Develop the **Community Strategy** Stakeholder Analysis Community Role Player/volunteers

Design of online Community Navigation /Structure and features Piloting

#### Launch/ Member onboarding

based on stakeholder matrix

#### Grow and Sustain

Partnerships are easier if you are already doing something and focused.

What should be each role; what should be AU-IBAR'S role be?

### WHAT MAY PARTICIPATION LOOK LIKE FOR APRIFAAS? https://networks.au-ibar.org/show/africa-platform-for-regional-institutions-in-fisheries-aquacultureand-aquatic-systems-aprifaas-nairobi



#### Strengthening Connections

linkages to other experts multistakeholders, tools, information and data sources



Learning and Skills Development

> e.g. Learning on current topics



Current Awareness and Thematic Information Areas

> e.g. Events; discussions; alerts; uniform mailing lists; privacy issues & Closed

## Technology does not build knowledge communities <u>https://networks.au-ibar.org/</u>

AU-IBAR ECOSYSTEM Networks Countries Organisations People Events



AFRICAN UNION INTERAFRICAN BUREAU FOR ANIMAL RESOURCES

## **AU-IBAR Ecosystem**











شكرا Thank You Merci Obligado

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