







# Writeshop for a harmonized poultry regional strategy

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## Scene setting outline:



Focus:
Poultry meat

- Value & Value chains
- Poultry meat production: Global,
   Africa & West Africa
- Consumption and the global retail market
- Poultry meat trade
- Value chain relationships
- Poultry in ECOWAS

## Who determines the value of a product?

Does the cost of production plus profit really mean the "value" of that product? Does "value addition" really mean "value" of the product?







No buyers Value-less There are buyers Value-able

Value is ultimately determined by the end market.

## The End Market as a starting point



- Catalytic strategies must be directly an clearly linked to end market opportunities
- 2. Identify and quantify end market opportunities
- 3. End markets are not homogeneous price, product, quality etc segments.
- 4. Critical Success Factors (CSF's) vary widely.
- Market entry through a collective effort using a Unique Selling Proposition (USP) based on comparative advantages.

#### **The Value Chain**



- Entails 3 key elements Who, What & Why (Micro level)
- Relies on support services (Messo level)
- Operates in an enabling environment canvas (Macro level)



The Value Chain

## The Regional Value Chain

Separate but inter-linked and Coordinated chain activities across geographies







- Coordination & Linkages
- 2. Policies & Protocols
- 3. Technologies
- 4. Exports & Imports
- 5. Skills development

It targets several market segments simultaneously to reduce dependency risks

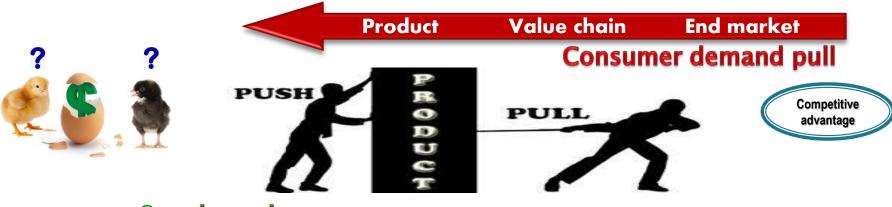


### Value chain Vs Supply chain

#### **Basic difference is the <u>fundamental shift in focus</u>**

FROM: Supply base and producers - Supply push

TO: End Market base and consumers - Product pull



**Supply push** 

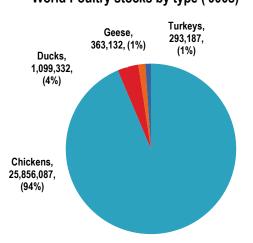
Product Supply chain

Customer

Customer request

## Global Poultry in figures

#### World Poultry stocks by type ('000s)



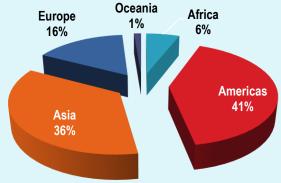
World total 27.6 billion heads Africa Total 2,2 billion heads West Africa total 0.7 billion heads (FAOSTAT 2021)

#### Number of chickens in the world ('000s)



Asia is highest – 61% of World total Africa - 8% of World total West Africa – 3% of World total (FAOSTAT 2021)

#### World Chicken meat production, 2021(tons)



World total 121.6 billion tons Africa Total 7.3 billion tons West Africa total 0.9 billion tons (FAOSTAT 2021)

China, US, Brazil South Africa & Mexico have the largest share of production growth

Significant investments

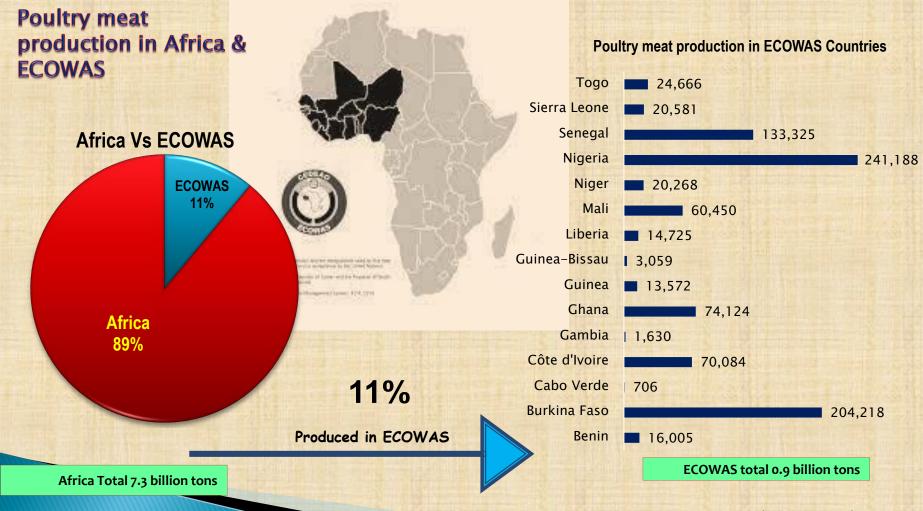
Bumper corn harvest

Low feed costs

Food service sales

Growth drivers

Source: FAOSTAT, 2021



(FAOSTAT 2021)

## World & ECOWAS: Poultry meat consumption break down 2018



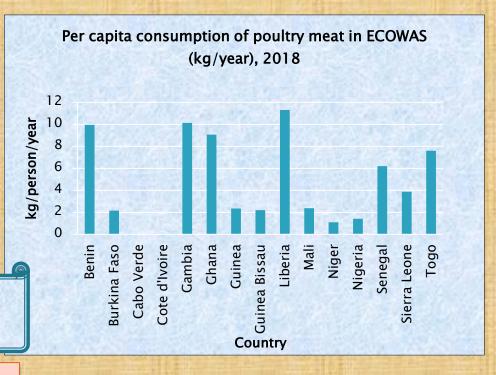
World Average 15.79 kg/capita/year

ECOWAS Average 5.4 kg/capita/year

Based on a comparison of 161 countries in 2020;

□Israel was highest with 68.9 kg followed by Trinidad and Tobago and USA.

□ Chad was lowest with 0.480 kg, Burundi with 0.560 kg and Ethiopia with 0.590 kg.



Source: Helgilibrary, 2020

## Global Poultry meat market



#### 310.7 Billion USD

World Poultry sector market value 2019



#### 25.7 billion USD

World Poultry meat export value, 2019



#### 422.97 billion USD

Projected Market in 2025



Largest world poultry meat Markets - China 20m, US 19m & Brazil 12m tonnes



Tons global traded internationally/year



Trade growth (2009-2019)

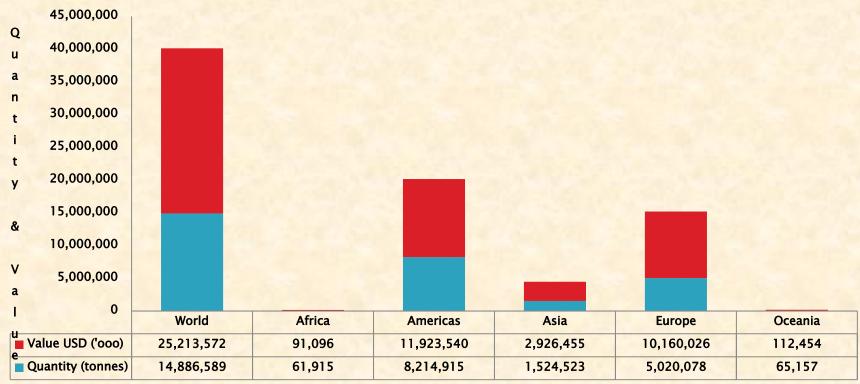


Past & Projected



Sources: IndexBox & FAOSTAT 2021

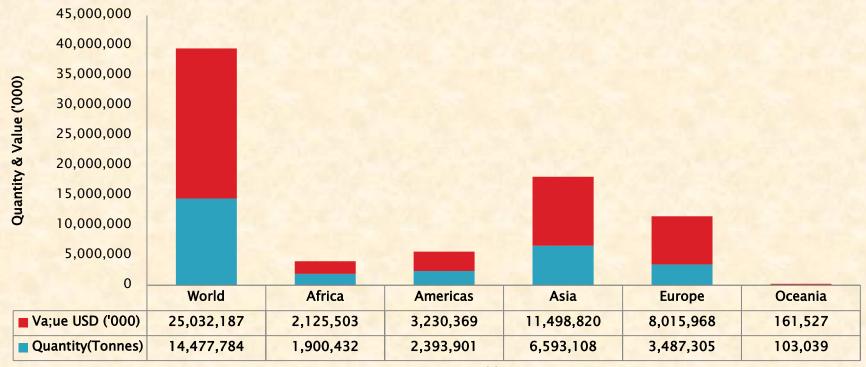
#### Exports of Chicken meat by World Region ('000s) (2021)



**World Region** 

Source: OECD/FAO (2021)

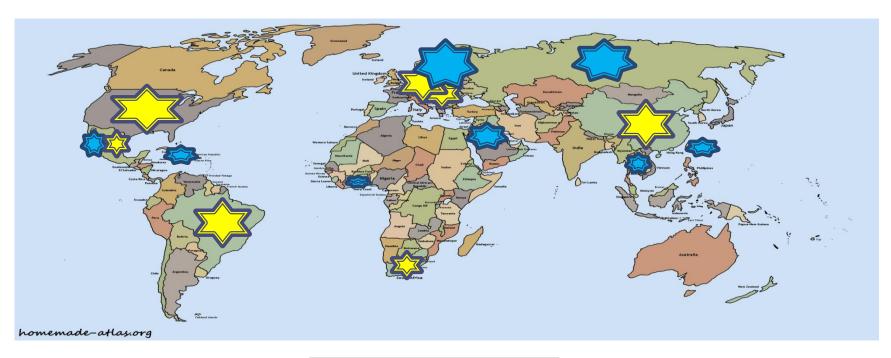
#### Imports of Chicken meat by world region ('000s)(2021)



**World Region** 

Source: OECD/FAO (2021),

### Production, export & import leaders



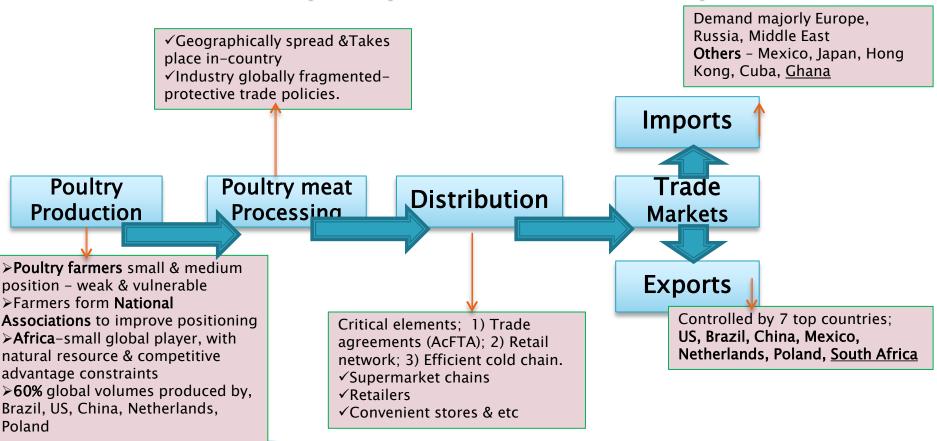
Value of Exports US\$ 25.7 bn Africa exports i% % of Global (notable is South Africa \$ 72.1m) Leading Producer & Export areas

Leading import areas

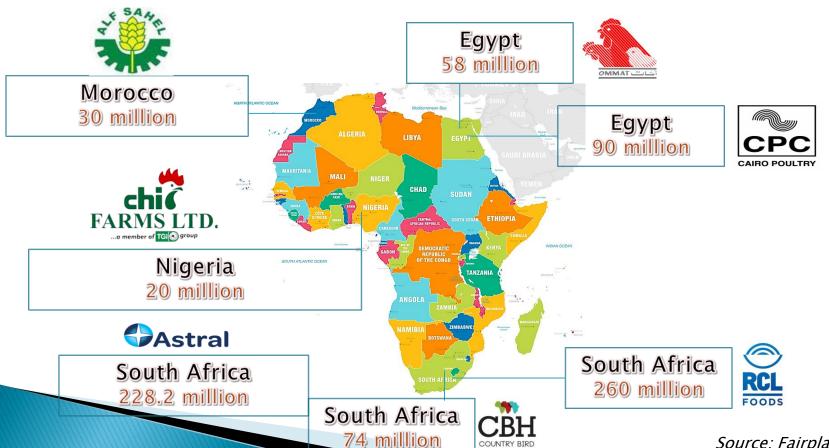


Value of Imports US\$ 25.1 bn Africa imports 11.9 % of Global (notable is Ghana)

### Global poultry value chain relationships



#### Africa: 7 Poultry leading firms - by # of broilers slaughtered (2021)

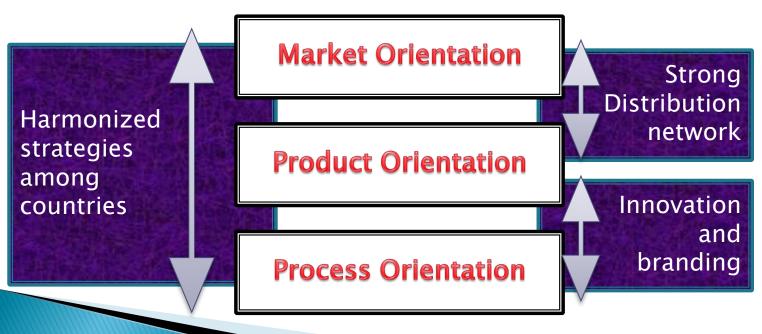


Source: Fairplay, 2021

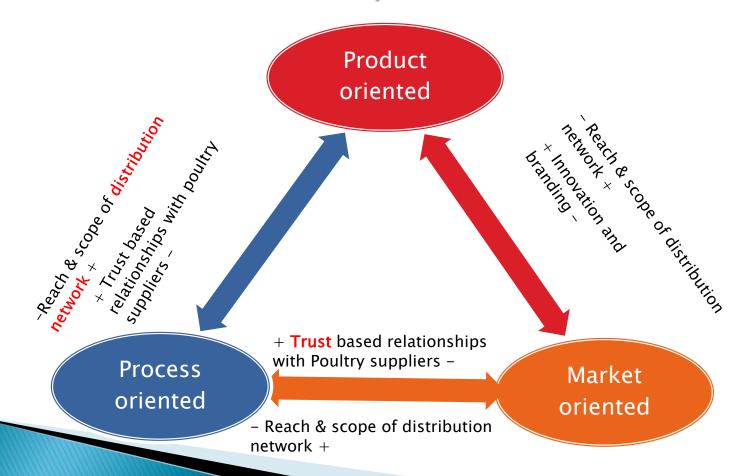
#### **Business Orientation**

**Reconfiguring regional** trade relationships and strengthening Value Chain partnerships.

 Process, market and product orientation capabilities in processing to build strong relationships



#### **Business- Orientation & Value Chain Capabilities**



## Poultry industry in ECOWAS - in figures



**688.6 Million Chickens** 



413.9 Million consumers



11% of the Continents

Poultry meat production



**680** Million tons production of poultry meat/year



1, 400 Million tons of chicken meat consumed/year



3-6% Annual growth rate



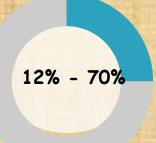
**5.4** Average per capita consumption



1,750 FCFA production costs per kg of live chicken

## **Opportunities**

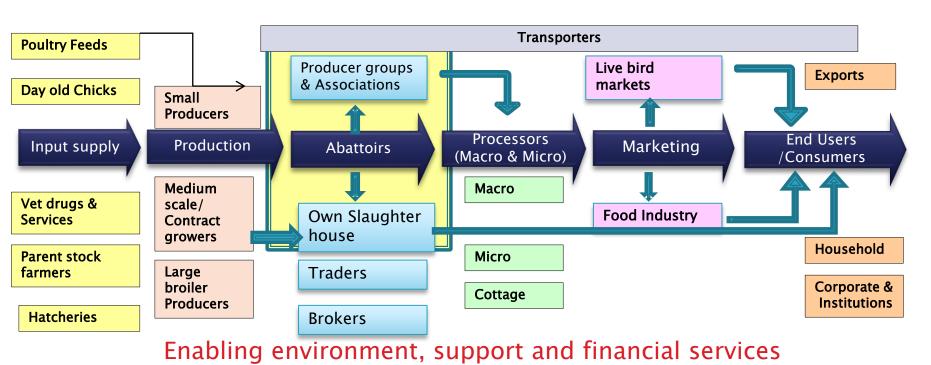
# Competitive market prices above world levels



CIV, GN, MI, NI

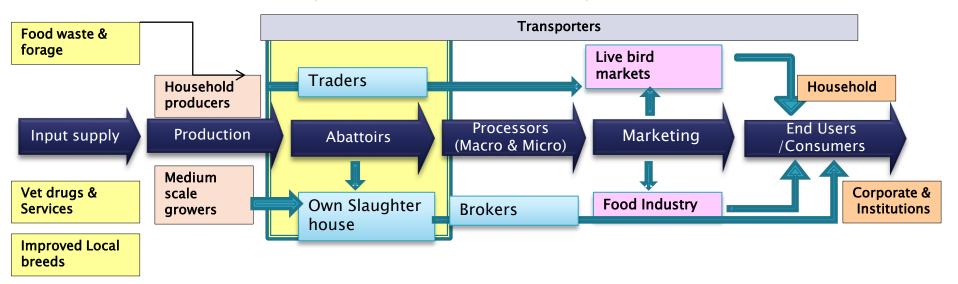
- ➤ High regional market demand for poultry products
- >Increasing market demand (Population Growth, Urbanization, change in nutrition pattern, growth in income..)
- >Attractiveness of the poultry industry-Profitability
- Existing regional support programmes and initiatives
- > Huge opportunity for regional trade.
- >Competitive opportunities for small holder participation
- > Flexible private sector investment

## The Generic poultry value chain in ECOWAS



Cross Cutting - Women & Youth participation

## Indigenous poultry value chain in ECOWAS (Short value chain)



Enabling environment, support and financial services

### Recent trends



Increasing liberalization of markets



Global poultry meat supply surge



Increased poultry meat price volatility



Target to create a US\$ 2.5 trillion market by removing trade barriers



The poultry meat industry has bounced back from effects of Covid-19

